

# Download: How You Can Harness Digital Disruption

## *Insight*

The NACD, in partnership with Marsh & McLennan Companies, has published a report outlining a practical approach to advancing board oversight of digital transformation and emerging technologies.

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# Why GE is Making a Dramatic Overhaul to Its Board of Directors

## *News*

GE announced an overhaul to its board that included the departure of eight directors, the nomination of three new members and an eventual change next year in its independent lead director, *The Washington Post* reports.

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# NACD Governance Outlook: Projections on Emerging Board

# Matters

## *Insight*

The NACD has published its 2018 Governance Outlook, providing perspective on the trends, issues, and risks that will command the board's attention this year.

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## **How Boards Must Think Differently in Today's Digital Landscape**

### *On-Demand*

In a video discussion, Alex Schmelkin, board member with Essendant and founder & CEO of Cake & Arrow, outlines several approaches that boards can take to better understand the "end user" no matter the organization or industry.

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## **Strategic-Asset Complimentary Webinar** **GC:**

### *Event, March 23, 2 p.m. EDT*

The National Association of Corporate Directors will present a complimentary webinar on reassessing the evaluation process on evaluations on director performance.

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# Is Your Board Prepared to Oversee Cyber Risk?

## *Insight*

The book is constructed around five core principles designed to enhance the cyber literacy and cyber-risk oversight capabilities of directors of organizations of all sizes and in all industries, according to NACD.

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# NACD Webinar: How Progressive GC Use Board Evaluation

## *Event, March 23, 2 p.m. EST*

The National Association of Corporate Directors will present a complimentary webinar discussing how progressive general counsel use the board evaluation process as a tool to effect positive change in the boardroom.

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# 11 Steps Your Board Needs to Take Now

## *Insight*

The National Association of Corporate Directors has published

the 2016 NACD Blue Ribbon Commission Report: Building the Strategic-Asset Board. The report is designed to help readers prepare for boardroom discussions on top-of-mind issues related to board strategy and composition.

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## **By Taking Back Money, Wells Fargo's Board Seems to Recall Its Role**

### ***News***

The company announced late Tuesday that Stumpf would forfeit approximately \$41 million worth of stock awards, forgo his salary during the inquiry and receive no bonus for 2016.

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## **Checklist: Modernize Your D&O Questionnaire**

### ***Insight***

The Center for Board Excellence is offering for free download a checklist aimed at modernizing directors and officers questionnaires. The checklist uses CBE's cloud-based platform.

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# Strengthening the Board's Oversight of M&A

## *Insight*>

The National Association of Corporate Directors has made available a free executive summary of "Director Essentials: Strengthening the Oversight of M&A."

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# Strengthening Oversight of M&A: Executive Summary

## *Insight*

With merger and acquisition activity continuing to shift the business landscape, directors can benefit from learning the size and scope of this trend and how it relates to their board responsibilities.

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# Criminal Probe Casts 2009 Ackman-Target Boardroom Brawl in New Light

## *News*

The same tactics cited in the criminal complaint were used to help Target defeat hedge fund activist Bill Ackman in 2009, according to a former Georgeson employee turned whistleblower,

reports Reuters.

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## **NACD Executive Summary: Preparing the Board for Shareholder Activism**

### ***Insight***

As year-round shareholder activism becomes the new norm in the American boardroom, directors are called upon to prepare for and respond to any possible activist challenges, the NACD reports.

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## **A Better D&O Questionnaire – Learn How**

### ***White Paper***

The Center for Board Excellence is offering a free whitepaper that describes moving the directors and officers questionnaire process to a dynamic online system.

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# Survey Results: Toward a Value-Creating Board

## *Article*

The amount of time board directors spend on their work and commit to strategy is rising, but in a new McKinsey Global Survey, few respondents rate their boards as effective at most tasks or report good feedback or training practices, according to an article on McKinsey's website.

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# Download: How to Ensure Organizational Resiliency

## *Article*

A new article from NACD explores what directors think boards can do to ensure a company's survival – despite high rates of business failure.

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# Three Areas Where Boards Can Improve Performance

## *On-Demand Video*

In a new on-demand video, TK Kerstetter, host of "Inside America's Boardrooms," reviews three areas where many boards can improve their performance and effectiveness.

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# Directors, Executives See Uncertainty, Volatility Threatening Corporate Strategy

## *Article*

KPMG's latest Roundtable Series gathered over 1,200 corporate directors and senior executives across 17 cities to share their views on the board's role in calibrating strategy.

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# How to Ensure Organizational Resiliency

## *Article*

"How to Ensure Organizational Resiliency," a featured article in the latest issue of NACD Directorship magazine, explores what directors think boards can do to ensure a company's survival—despite high rates of business failure.