Download: A Field Guide to Bad Directors

Bad corporate directorship can be incredibly detrimental to a company or organization. From inattention to detail to feelings of entitlement, bad board members can seriously impede board operations, waste precious resources, and stifle best-practice corporate governance.

The National Association of Corporate Directors has published "**A Field Guide to Bad Directors**," in which four-time corporate chair and CEO of Special Investigations Michael Pocalyko

- lays out the defining characteristics of a bad director,
- identifies 14 of the most prevalent bad director archetypes, and
- offers suggestions for mitigating the effects of a bad director.

Additionally, Pocalyko interviews three seasoned directors about their personal experiences with deficient board members and what management styles and personal qualities are beneficial in maintaining a high-performance board.

The article can be downloaded at no charge from the NACD website.

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